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## **BEST LINKING GROUP HOLDINGS LIMITED**

**永聯豐集團控股有限公司**

*(Incorporated in the Cayman Islands with limited liability)*

**(Stock Code: 8617)**

### **THIRD QUARTERLY RESULTS ANNOUNCEMENT FOR THE NINE MONTHS ENDED 30 SEPTEMBER 2022**

#### **CHARACTERISTICS OF GEM OF THE STOCK EXCHANGE OF HONG KONG LIMITED (THE “STOCK EXCHANGE”)**

**GEM has been positioned as a market designed to accommodate small and mid-sized companies to which a higher investment risk may be attached than other companies listed on the Stock Exchange. Prospective investors should be aware of the potential risks of investing in such companies and should make the decision to invest only after due and careful consideration.**

**Given that the companies listed on GEM are generally small and mid-sized companies, there is a risk that securities traded on GEM may be more susceptible to high market volatility than securities traded on the Main Board of the Stock Exchange and no assurance is given that there will be a liquid market in the securities traded on GEM.**

*This announcement, for which the directors (the “**Directors**”) of Best Linking Group Holdings Limited (the “**Company**”, and together with its subsidiaries, the “**Group**”, “**we**” or “**our**”) collectively and individually accept full responsibility, includes particulars given in compliance with the Rules Governing the Listing of Securities on GEM of The Stock Exchange (the “**GEM Listing Rules**”) for the purpose of giving information with regard to the Company and its subsidiaries (collectively refer to as the “**Group**”). The Directors, having made all reasonable enquiries, confirm that to the best of their knowledge and belief the information contained in this announcement is accurate and complete in all material respects and not misleading or deceptive, and there are no other matters the omission of which would make any statement herein or this announcement misleading.*

### THIRD QUARTERLY RESULTS (UNAUDITED)

The board of Directors (the “**Board**”) is pleased to announce the unaudited quarterly condensed consolidated results of the Group for the three months and nine months ended 30 September 2022 (the “**Reporting Period**”), which has been reviewed by the audit committee of the Company, together with the comparative unaudited figures for the corresponding periods in 2021 as follows:

#### UNAUDITED QUARTERLY CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

*For the three months and nine months ended 30 September 2022*

	Note	Three months ended 30 September		Nine months ended 30 September	
		2022 HK\$'000 (unaudited)	2021 HK\$'000 (unaudited)	2022 HK\$'000 (unaudited)	2021 HK\$'000 (unaudited)
Revenue	3	<b>32,716</b>	41,794	<b>101,485</b>	89,337
Cost of sales		<b>(17,868)</b>	(22,696)	<b>(54,770)</b>	(52,642)
<b>Gross profit</b>		<b>14,848</b>	19,098	<b>46,715</b>	36,695
Other income		<b>247</b>	130	<b>474</b>	299
Other (losses)/gains, net		<b>1,233</b>	273	<b>2,083</b>	(174)
Selling and distribution expenses		<b>(678)</b>	(640)	<b>(2,026)</b>	(1,204)
Administrative expenses		<b>(2,845)</b>	(2,548)	<b>(8,661)</b>	(7,321)
<b>Operating profit</b>		<b>12,805</b>	16,313	<b>38,585</b>	28,295
Finance income		<b>37</b>	7	<b>61</b>	18
Finance expenses		<b>(1)</b>	(13)	<b>(50)</b>	(53)
Finance income/(expenses), net		<b>36</b>	(6)	<b>11</b>	(35)
<b>Profit before income tax</b>	4	<b>12,841</b>	16,307	<b>38,596</b>	28,260
Income tax expense	5	<b>(1,726)</b>	(2,805)	<b>(5,906)</b>	(4,456)
<b>Profit for the period</b>		<b>11,115</b>	13,502	<b>32,690</b>	23,804

	<b>Three months ended</b>		<b>Nine months ended</b>	
	<b>30 September</b>		<b>30 September</b>	
	<b>2022</b>	2021	<b>2022</b>	2021
<i>Note</i>	<b>HK\$'000</b>	HK\$'000	<b>HK\$'000</b>	HK\$'000
	<b>(unaudited)</b>	(unaudited)	<b>(unaudited)</b>	(unaudited)
<b>Other comprehensive income/(loss):</b>				
<b>Items that may be subsequently reclassified to profit or loss</b>				
Currency translation differences	<u>(3,381)</u>	<u>(136)</u>	<u>(5,997)</u>	<u>365</u>
<b>Total comprehensive income for the period</b>	<u><b>7,734</b></u>	<u>13,366</u>	<u><b>26,693</b></u>	<u>24,169</u>
Earnings per share for profit attributable to shareholders of the Company for the period				
Basic and diluted earnings per share				
(HK cents per share)	<u><b>2.78</b></u>	<u>3.38</u>	<u><b>8.17</b></u>	<u>5.95</u>
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## UNAUDITED QUARTERLY CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

*For the nine months ended 30 September 2022*

	Share capital <i>HK\$'000</i>	Combined capital <i>HK\$'000</i>	Attributable to owners of the Company				Retained earnings <i>HK\$'000</i>	Total <i>HK\$'000</i>
			Share premium <i>HK\$'000</i>	Capital reserve <i>HK\$'000</i> <i>Note a</i>	Statutory reserve <i>HK\$'000</i> <i>Note b</i>	Exchange reserve <i>HK\$'000</i> <i>Note c</i>		
<b>Balance at 1 January 2021</b>								
<b>(audited)</b>	4,000	–	34,511	13,000	2,676	2,396	44,491	101,074
Profit for the period	–	–	–	–	–	–	23,804	23,804
<b>Other comprehensive income</b>								
Currency translation differences	–	–	–	–	–	365	–	365
Total comprehensive income for the period	–	–	–	–	–	365	23,804	24,169
<b>Transactions with equity holders:</b>								
Issuance of ordinary shares pursuant to the capitalisation	–	–	–	–	–	–	–	–
Issuance of ordinary shares pursuant to the listing	–	–	–	–	–	–	–	–
Listing related expenses charged to share premium	–	–	–	–	–	–	–	–
Dividend paid	–	–	–	–	–	–	–	–
Transfer to statutory reserve	–	–	–	–	478	–	(478)	–
	–	–	–	–	478	–	(478)	–
<b>Balance at 30 September 2021</b>								
<b>(unaudited)</b>	<u>4,000</u>	<u>–</u>	<u>34,511</u>	<u>13,000</u>	<u>3,154</u>	<u>2,761</u>	<u>67,817</u>	<u>125,243</u>

	Share capital HK\$'000	Combined capital HK\$'000	Attributable to owners of the Company				Retained earnings HK\$'000	Total HK\$'000
			Share premium HK\$'000	Capital reserve HK\$'000 <i>Note a</i>	Statutory reserve HK\$'000 <i>Note b</i>	Exchange reserve HK\$'000 <i>Note c</i>		
<b>Balance at 1 January 2022</b> (audited)	4,000	-	26,511	13,000	3,205	3,767	79,048	129,531
Profit for the period	-	-	-	-	-	-	32,690	32,690
<b>Other comprehensive income</b>								
Currency translation differences	-	-	-	-	-	(5,997)	-	(5,997)
Total comprehensive income for the period	-	-	-	-	-	(5,997)	32,690	26,693
<b>Transactions with equity holders:</b>								
Issuance of ordinary shares pursuant to the capitalisation	-	-	-	-	-	-	-	-
Issuance of ordinary shares pursuant to the listing	-	-	-	-	-	-	-	-
Listing related expenses charged to share premium	-	-	-	-	-	-	-	-
Dividend paid	-	-	(8,000)	-	-	-	-	(8,000)
Transfer to statutory reserve	-	-	-	-	1,245	-	(1,245)	-
	-	-	(8,000)	-	1,245	-	(1,245)	(8,000)
<b>Balance at 30 September 2022</b> (unaudited)	<u>4,000</u>	<u>-</u>	<u>18,511</u>	<u>13,000</u>	<u>4,450</u>	<u>(2,230)</u>	<u>110,493</u>	<u>148,224</u>

Notes:

**(a) Capital reserve**

Capital reserve of the Group represents the difference between the share capital of the subsidiaries acquired pursuant to the reorganisation over the nominal value of the share capital of the Company issued in exchange thereof.

**(b) Statutory reserve**

The PRC laws and regulations require companies registered in the PRC to provide for certain statutory reserves, which are to be appropriated from the profit after Income tax (after offsetting accumulated losses from prior years) as reported in their respective statutory financial statements, before profit distributions to equity holders. All statutory reserves are created for specific purposes. A PRC company is required to appropriate an amount of not less than 10% of statutory profit after income tax to statutory surplus reserves, prior to distribution of its post-tax profits of the current year. A company may discontinue the contribution when the aggregate sum of the statutory surplus reserve is more than 50% of its registered capital. The statutory surplus reserves shall only be used to make up losses of the company, to expand the company's operation or to increase the capital of the company. In addition, a company may make further contribution to the discretionary surplus reserve using its post-tax profits in accordance with resolutions of the board of directors.

**(c) Exchange reserve**

Exchange reserve of the Group comprises all currency translation differences arising from translation difference of the financial statements of the Group's subsidiary in the PRC.

# NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

## 1 GENERAL INFORMATION

The Company was incorporated in the Cayman Islands on 26 October 2018 as an exempted company with limited liability under the Companies Act (2021 Revision) (as consolidated and revised) of the Cayman Islands. The address of the Company's registered office is Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman KY1-1111, Cayman Islands.

The Company is an investment holding company and its subsidiaries are principally engaged in the manufacture and trading of slewing rings and machinery products. The ultimate holding company of the Company is C Centrum Holdings Limited (“**C Centrum**”). The ultimate shareholder of the Group is Mr. Chan Yuk Pan (“**Mr. YP Chan**”).

The unaudited condensed consolidated financial statements are presented in Hong Kong dollars (“**HK\$**”) unless otherwise stated.

## 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies applied in the preparation of the unaudited condensed consolidated financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

### 2.1 Basis of preparation

The unaudited condensed consolidated financial statements have been prepared in accordance with all applicable Hong Kong Financial Reporting Standards (“**HKFRSs**”) and requirements of the Hong Kong Companies Ordinance (Cap. 622). The condensed consolidated financial statements have been prepared under historical cost convention.

The preparation of unaudited condensed consolidated financial statements in conformity with HKFRSs requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the Group's accounting policies.

#### *2.1.1 Amended standards and interpretations*

##### *(a) Amended standards and interpretations adopted by the Group*

The accounting policies applied are consistent with those of the annual consolidated financial statements for the year ended 31 December 2021, as described in those annual consolidated financial statements. The Group did not have to change its accounting policies or make retrospective adjustments as a result of adopting these standards.

(b) *New and amended standards and interpretations which have been issued but are not yet effective and have not been early adopted by the Group:*

Certain new and amended standards and interpretations have been published that are mandatory for financial year beginning on or after 1 January 2022 have not been early adopted by the Company. These are:

		<b>Effective for accounting periods beginning on or after</b>
Amendments to HKFRS 16	Covid-19-Related Rent Concessions beyond 30 June 2021	1 April 2021
Amendments to HKFRS 3	Reference to Conceptual Framework	1 January 2022
Amendments to HKAS 16	Proceeds before intended use	1 January 2022
Amendments to HKAS 37	Onerous contracts — Cost of Fulfilling a Contract	1 January 2022
Amendments to HKFRS 1, HKFRS 9, HKFRS 16 and HKAS 41	Annual Improvements to HKFRSs 2018–2020 (amendments)	1 January 2022
Amendments to Accounting Guideline 5 (Revised)	Revised Accounting Guideline 5 Merger Accounting for Common Control Combinations	1 January 2022
Amendments to HKAS 1	Classification of Liabilities as Current or Non-current	1 January 2023
Amendments to HKAS 8	Definition of Accounting Estimate	1 January 2023
Amendments to HKAS 1 and HKFRS Practice Statement 2	Disclosure of Accounting Policies	1 January 2023
Amendments to HKAS 12	Deferred Tax Related to Assets and Liabilities Arising from a Single Transaction	1 January 2023
Hong Kong Interpretation 5 (2020)	Presentation of Financial Statements — Classification by the Borrower of a Term Loan that Contains a Repayment on Demand Clause	1 January 2023
HKFRS 17	Insurance Contracts	1 January 2023
Amendments to HKFRS 10 and HKAS 28	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	To be determined

The Group is in the process of making an assessment of the impact of these new standards, amendments to standards and interpretations of HKFRS and is not yet in a position to state whether they would have a significant impact on the Group's results and financial position.

### 3 REVENUE AND SEGMENT INFORMATION

The chief operating decision-maker has been identified as the executive Directors.

Management has determined the operating segments based on the information reviewed by our executive Directors for the purpose of allocating resources and assessing performance. The only component in internal reporting to the executive Directors is the Group's manufacturing and trading of slewing rings, machineries and machinery products for the Reporting Period.

In this regard, management considers there is only one operating segment under the requirements of HKFRS 8 "Operating Segments".

The performance of the operating segment is assessed by our executive Directors based on a measure of revenue and gross profit.

All of our Group's revenue are from contracts with customers and are recognised at a point in time.

### 4 PROFIT BEFORE INCOME TAX

Profit before income tax has been arrived in the manner including the material expenses as shown below:

	Three months ended 30 September		Nine months ended 30 September	
	2022 HK\$'000 (unaudited)	2021 HK\$'000 (unaudited)	2022 HK\$'000 (unaudited)	2021 HK\$'000 (unaudited)
Cost of inventories and consumable	15,697	21,726	48,883	47,692
Wages, salaries, bonuses and other benefits	2,720	2,471	8,268	7,272
Pension costs — defined contribution plans	144	181	524	505
Mandatory provident fund scheme	21	17	66	48
Employee benefit expenses, including directors' emoluments	2,885	2,669	8,858	7,825
Amortisation	—	—	—	—
Depreciation	493	313	1,215	1,169
Legal and professional fees	514	613	1,866	2,058
Other expenses	1,802	563	4,635	2,423
	<u>21,391</u>	<u>25,884</u>	<u>65,457</u>	<u>61,167</u>



## 5 INCOME TAX EXPENSE

The amount of income tax expense charged to the consolidated statement of comprehensive income represents:

	Three months ended 30 September		Nine months ended 30 September	
	2022 HK\$'000 (unaudited)	2021 HK\$'000 (unaudited)	2022 HK\$'000 (unaudited)	2021 HK\$'000 (unaudited)
Current income tax				
— PRC enterprise income tax	692	267	1,930	376
— Hong Kong profits tax	1,034	2,538	3,976	4,080
Total current income tax	<u>1,726</u>	<u>2,805</u>	<u>5,906</u>	<u>4,456</u>
Deferred income tax	—	—	—	—
Income tax expense	<u>1,726</u>	<u>2,805</u>	<u>5,906</u>	<u>4,456</u>

## 6 EARNINGS PER SHARE

Basic earnings per share is calculated by dividing the profit attributable to owners of our Company by the weighted average number of ordinary shares in issue. The weighted average number of ordinary shares for such purpose has been retrospectively adjusted for the effects of the issue of shares in connection with the capitalisation of shares.

	Three months ended 30 September		Nine months ended 30 September	
	2022 (unaudited)	2021 (unaudited)	2022 (unaudited)	2021 (unaudited)
Profit attributable to equity holders of our Company (HK\$'000)	11,115	13,502	32,690	23,804
Weighted average number of shares in issue (thousand)	<u>400,000</u>	<u>400,000</u>	<u>400,000</u>	<u>400,000</u>
Basic earnings per share (HK cents per share)	<u>2.78</u>	<u>3.38</u>	<u>8.17</u>	<u>5.95</u>

Diluted earnings per share for the Reporting Period were the same as the basic earnings per share as there was no potential dilutive ordinary shares outstanding during the periods.

## 7 DIVIDENDS

	2022 <i>HK\$'000</i>	2021 <i>HK\$'000</i>
Final dividends declared and paid in respect of 2021 of HK2.0 cents per share	8,000	–
Proposed interim dividend of HK2.0 cents(2021: HK\$2.0 cents) per ordinary share ( <i>Note (i)</i> )	<u>–</u>	<u>8,000</u>

*Note:*

- (i) The interim dividend is not accounted for as a dividend payable in these financial statements until it has been approved at the forthcoming board meeting of the Company.

## 8 RELATED PARTY TRANSACTIONS

- (a) Save as disclosed elsewhere in the condensed consolidated financial statements, the Group had no transaction with any related party during the Reporting Period.

**(b) Key management compensation**

Key management include executive Directors and the senior management of the Group. The salaries/compensation paid or payable to key management is as shown below:

	<b>Nine months ended 30 September</b>	
	2022 <i>HK\$'000</i> (unaudited)	2021 <i>HK\$'000</i> (unaudited)
Salaries, allowances and benefits in kind	1,825	1,284
Retirement benefit costs — defined contribution plans	<u>47</u>	<u>48</u>
	<u>1,872</u>	<u>1,332</u>

## MANAGEMENT DISCUSSION AND ANALYSIS

### BUSINESS REVIEW

The Group is a leading premium manufacturer of slewing rings and other mechanical parts, and an “one-stop service” provider as it is able to source other slewing rings, machineries and mechanical parts and components for machineries of its customers.

We manufacture slewing rings that conform to applicable Japanese Industrial Standards (JIS), which has higher quality control requirements than that adopted in many other countries in the world. Since 2020, the Group has utilised the proceeds from the listing of the Company’s shares on GEM of the Stock Exchange (the “**Listing**”) and has developed new products and provided a wider range of services by manufacturing other mechanical parts and components for machineries besides slewing rings. Most machineries and parts supplied by the leading suppliers in Japan were fit for the Group’s sourcing needs and with specifications not commonly supplied by other market suppliers.

The COVID-19 outbreak has caused many organisations and companies to rethink and reconfigure their businesses for a changed world. The Group’s superiority as an “one-stop service” provider has been even more accentuated amid the COVID-19 outbreak, with the surging demand for sourcing other slewing rings, machineries, mechanical parts and components for its customers. The Group continued to demonstrate its competence and business resilience in such adverse environment, with continuous successes in global sales and further reinforcement of the Group’s brand recognition and awareness. The Group is positioned as one of the fastest growing “one-stop service” providers in the field of slewing rings.

The overall performance of the Group during the Reporting Period improved significantly as compared with the nine months ended 30 September 2021 despite the slightly decreased in the quarter to quarter comparison for the three months ended 30 September 2022 as compared to the three months ended 30 September 2021. The Group’s revenue increased by 13.6% to HK\$101.5 million for the Reporting Period, as compared to HK\$89.3 million for the nine months ended 30 September 2021. Most products recorded a notable growth, especially in slewing rings. The Group will continue its effort to promote its brand as well as to provide high quality products and seize business opportunities in various regions.

## REVENUE

The Group's revenue increased by 13.6% or HK\$12.2 million from HK\$89.3 million for the nine months ended 30 September 2021 to HK\$101.5 million for the Reporting Period. During the three months ended 30 September 2022, ("Q3 2022"), the Group's revenue decreased by 21.7% or HK\$9.1 million from HK\$41.8 million for the three months ended 30 September 2021 ("Q3 2021") to HK\$32.7 million in Q3 2022.

The following table sets forth the breakdown of our revenue by product category for the Reporting Period:

	For the three months ended 30 September						For the nine months ended 30 September					
	2022		2021		+/(−)		2022		2021		+/(−)	
	HK\$'000	(%)	HK\$'000	(%)	HK\$'000	(%)	HK\$'000	(%)	HK\$'000	(%)	HK\$'000	(%)
	(unaudited)		(unaudited)				(unaudited)		(unaudited)			
<b>Revenue</b>												
Slewing rings	21,279	65.0	10,878	26.0	10,401	95.6	59,793	58.9	26,858	30.1	32,935	122.6
Other machineries and parts												
Other machineries	6,140	18.8	8,150	19.5	(2,010)	(24.7)	20,218	19.9	27,717	31.0	(7,499)	(27.1)
Other parts	5,297	16.2	22,766	54.5	(17,469)	(76.7)	21,474	21.2	34,762	38.9	(13,288)	(38.2)
<b>Total</b>	<b>32,716</b>	<b>100.0</b>	<b>41,794</b>	<b>100.0</b>	<b>(9,078)</b>	<b>(21.7)</b>	<b>101,485</b>	<b>100.0</b>	<b>89,337</b>	<b>100.0</b>	<b>12,148</b>	<b>13.6</b>
<b>Quantities sold</b>	<b>Sets</b>	<b>(%)</b>	<b>Sets</b>	<b>(%)</b>			<b>Sets</b>	<b>(%)</b>	<b>Sets</b>	<b>(%)</b>		
Slewing rings	2,020	2.2	814	1.7	1,206	148.2	5,482	4.6	1,882	3.7	3,600	191.3
Other machineries and parts												
Other machineries	5	0.0	13	0.0	(8)	(61.5)	37	0.0	30	0.1	7	23.3
Other parts	88,188	97.8	47,218	98.3	40,970	86.8	113,833	95.4	48,940	96.2	64,893	132.6
<b>Total</b>	<b>90,213</b>	<b>100.0</b>	<b>48,045</b>	<b>100.0</b>	<b>42,168</b>	<b>87.8</b>	<b>119,352</b>	<b>100.0</b>	<b>50,852</b>	<b>100.0</b>	<b>68,500</b>	<b>134.7</b>

*Note:* Other parts included but not limited to undercarriage parts such as track chains, rollers and track shoes.

## **Slewing rings**

The Group manufactures slewing rings for local and overseas customers primarily on original design manufacturing (“ODM”), original equipment manufacturing (“OEM”) and original brand manufacturing (“OBM”) basis. We have an international customer base and are able to produce slewing rings which on one hand satisfy the applicable national standards and at the same time meeting customers’ requirements. Because of our edge over other suppliers, the Group had attracted several new ODM customers in 2021 and 2022 and they continued to contribute to the revenue of the ODM and the sourcing business during the Reporting Period. These new customers included a nominated supplier of a theme park and resort in Hong Kong. We sourced the slewing rings and delivered to the theme park as instructed by such nominated supplier. Another new customer is a subsidiary of a then listed company on the Singapore Exchange which has been our existing customer for over 10 years. Such group was principally engaged in the distribution of heavy machineries and diesel engine parts and has an international customer base. Furthermore, one of our largest customers has enlarged its customer base and increased the demand of our larger size slewing rings which led to the increase in our revenue and profits.

As a result, the revenue from slewing rings increased by approximately HK\$32.9 million to HK\$59.8 million for the Reporting Period, compared to the nine months ended 30 September 2021, representing an increase of 122.6%. The sales of slewing rings accounted for approximately 58.9% in revenue, and approximately 66.3% of the Group’s total gross profits. Benefitting from acquiring and replacing the machineries and equipment with an aim to enhance and expand the production capacity, the overall quantities of the slewing rings sold for the Reporting Period increased by 3600 sets, representing an increase of 191.3% as compared to the sales for the nine months ended 30 September 2021.

## **Machineries and other parts**

The Group also sources machineries, mechanical parts and components for customers. Such machineries, mechanical parts and components included but not limited to excavators, undercarriage parts such as track chains, rollers and track shoes. Since 2020, the Group has developed new products and provided a wider range of servicing by manufacturing other mechanical parts and components for machineries besides slewing rings. The total revenue from the sales of machineries and other parts slightly decreased for the Reporting Period as compared to the nine months ended 30 September 2021. During 2021, the machineries and parts we sourced from the leading supplier in Japan gave us an immediate boost impact on the revenue and achieved a record high shipment. The demand of machineries and parts remained strong in first half of 2022 but has slowed down in Q3 2022.

The strong demand of machineries and parts in recent years was attributable to the Group's development in manufacturing new mechanical parts and components for machineries in 2020. For the sourcing business, most machineries and parts supplied by the leading suppliers in Japan were fit for the Group's sourcing needs and with specifications not commonly supplied by other suppliers in the market. In addition to the revenue generated from the overseas markets in particular Japan, Singapore and the Philippines during the Reporting Period, the Group has also served local customer, who relied on both its products and services, in notable public as well as private projects in Hong Kong such as Hong Kong International Airport Three Runway System Project. This was mainly due to the fact that there had been more customers enjoying the Group's "one-stop service" and thus, ordering machineries and mechanical parts from us.

The sales of machineries and other parts accounted for approximately 19.9% and 21.2% of the total revenue, respectively, amounting to approximately 13.7% and 20.0% of the Group's total gross profits, respectively.

### **COST OF SALES**

The cost of sales primarily consists of costs of inventories and consumables, depreciation on plant and machinery, overheads and direct labour costs relating to its production. The Group's cost of sales increased from approximately HK\$52.6 million for the nine months ended 30 September 2021 by approximately 4.0% or HK\$2.2 million to HK\$54.8 million for the Reporting Period, primarily due to the increase in direct labour costs, as well as the increase in revenue and having different product mix during the period.

During the Reporting Period, the revenue generated by the product mix of slewing rings, machineries and other parts were approximately 58.9%, 19.9% and 21.2%, respectively.

### **ADMINISTRATIVE EXPENSES**

The administrative expenses of the Group for the Reporting Period increased from HK\$7.3 million for the nine months ended 30 September 2021 by approximately 18.3% or HK\$1.4 million to approximately HK\$8.7 million for the Reporting Period. Such increase was mainly due to the increase in staff costs by approximately HK\$1.0 million and the net increase in other administrative expenses by approximately HK\$0.4 million. Other administrative expenses represent mainly the provision for auditor's remuneration and the legal and professional fees, which assisted the Group to enhance its corporate governance and compliance aspects.

## **PROFIT ATTRIBUTABLE TO SHAREHOLDERS OF THE COMPANY**

Profit attributable to shareholders of the Company was approximately HK\$32.7 million for the Reporting Period, as compared to approximately HK\$23.8 million for the nine months ended 30 September 2021.

## **PROSPECTS**

The Group will continue to keep an eye on the development of the COVID-19 pandemic, maintain close communication with customers and suppliers, as well as review and timely adjust its strategies. In addition to serving our customers, employees' health and well-being is also the Group's top priority. The Group established the pandemic prevention and control measures to safeguard employees' health and safety, introduced flexible remote working arrangement and implemented efficient social distancing measures across our offices.

Our goal is to strengthen our position as a premium slewing ring manufacturer, and to leverage on our competitive advantages as an "one-stop service" provider to expand the scale of our operation and increase our profit margin. We also aim to increase our competitiveness in this fragmented slewing rings manufacturing industry by (i) increasing our efficiency and productivity; (ii) raising the quality of our products; and (iii) reducing our costs of production and our reliance on manpower. To achieve such objectives, the Group will continue to implement the following strategies:

- acquiring and replacing machineries and equipments with an aim to enhance and expand our production capacity at our production facilities in Dongguan, the PRC;
- enlarging our market share and strengthening our marketing efforts;
- increasing our level of automation;
- establishing our enterprise resource planning (ERP) system;
- expanding our finance department; and
- enhancing staff training.

## OTHER INFORMATION

### DISCLOSURE OF INTERESTS — DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS

#### Directors' and Chief Executive Interests in Shares and Share Options

As at 30 September 2022, the interests or short positions of the Directors and the chief executives in the shares, underlying shares and debentures of the Company and its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance of Hong Kong (the "SFO")) which are required: (a) to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they are taken or deemed to have under such provisions of the SFO); (b) pursuant to Section 352 of the SFO, to be recorded in the register referred to therein; or (c) to be notified to the Company and the Stock Exchange pursuant to the required standard of dealings by Directors as referred to in Rules 5.46 to 5.67 of the GEM Listing Rules, were as follows:

<b>Long position in shares and underlying shares of the company</b>		<b>Percentage of interest in our Company's issued capital</b>
<b>Name of substantial shareholder capacity/ nature of interest</b>	<b>Total number of share(s) held</b>	
Mr. Chan Yuk Pan's Interest in controlled corporation <sup>(Note 1)</sup>	300,000,000 shares (L) <sup>(Note 2)</sup>	75%

*Note 1:* Mr. YP Chan legally and beneficially owns the entire issued share capital of C Centrum Holdings Limited ("C Centrum") and is its sole director. Accordingly, Mr. YP Chan is deemed to be interested in the Shares held by C Centrum by virtue of the SFO.

*Note 2:* The letter "L" denotes "Long position" in such shares.

Save as disclosed above, as at 30 September 2022, none of the Directors or chief executives had any interests or short positions in the shares, underlying shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) which were required to be notified to the Company or Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interest and short positions which he was taken or deemed to have under provision of the SFO) or as recorded in the register required to be kept under Section 352 of the SFO, or as otherwise notified to the Company and the Stock Exchange pursuant to the required standard of dealings by Directors as referred to in Rules 5.46 to 5.67 of the GEM Listing Rules.



## DISCLOSURE OF INTERESTS — SUBSTANTIAL SHAREHOLDER’S INTERESTS

### Substantial Shareholder’s Interests in Shares and Share Options

As at 30 September 2022, so far as to the knowledge of the Directors, the following persons/entities (not being a Director or Chief Executive of the Company) have an interest or short position in shares or underlying shares and debentures of Company and its associated corporation which would be required to be disclosed to the Company and the Stock Exchange under the provision of Divisions 2 and 3 of Part XV of the SFO or as recorded in the register required to be kept by the Company pursuant to Section 336 of the SFO, were as follow:

<b>Name of substantial shareholder capacity</b>	<b>Nature of interest</b>	<b>Total number of share(s) held</b>	<b>Percentage of interest in our Company’s issued capital</b>
C Centrum <sup>(Note 1)</sup>	Beneficial owner	300,000,000 shares (L) <sup>(Note 3)</sup>	75%
Ms. Leung Tak Yee <sup>(Note 2)</sup>	Interest of Spouse	300,000,000 shares (L) <sup>(Note 3)</sup>	75%

*Note 1:* The entire issued share capital of C Centrum is legally and beneficially owned by Mr. YP Chan. Accordingly, Mr. YP Chan is deemed to be interested in the 300,000,000 Shares held by C Centrum by virtue of the SFO.

*Note 2:* Ms. Leung Tak Yee is the spouse of Mr. YP Chan and is deemed to be interested in all the underlying Shares that Mr. YP Chan is interested through C Centrum by virtue of the SFO.

*Note 3:* The letter “L” denotes “Long position” in such shares.

Save as disclosed above, as at 30 September 2022, no other person (other than Director or chief executive of the Company) had any interest or short position in the Shares or underlying shares of the Company which would fall under the provisions of Divisions 2 and 3 of Part XV of the SFO to be disclosed to the Company, or which were recorded in the register required to be kept by the Company under Section 336 of the SFO.

## **PURCHASE, SALES AND REDEMPTION OF SHARES**

Neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's listed securities during the Reporting Period.

## **DIRECTORS' INTERESTS IN COMPETING BUSINESS**

None of the Directors or their respective close associates is or was interested in any business apart from the Group's business that competes or competed or is or was likely to compete, either directly or indirectly, with the Group's business at any time during the Reporting Period and up to the date of this announcement.

## **LOAN AGREEMENT WITH COVENANT RELATING TO SPECIFIC PERFORMANCE OF THE CONTROLLING SHAREHOLDERS**

Reference is made to an announcement dated 18 June 2021 issued by the Company with regard to a facility letter (the "**Previous Facility Letter**") for a trading facility (the "**Previous Facility**").

On 14 July 2022, the existing lender, DBS Bank (Hong Kong) Limited (the "**Lender**"), has pursuant to its periodic review agreed to replace the Previous Facility with a revised trading facility of up to HK\$15,000,000 (the "**Facility**") for Best Linking Limited ("**Best Linking**"), which is an indirect wholly-owned subsidiary of the Company. Best Linking and the Company, as borrower and corporate guarantor respectively, entered into a revised banking facility letter with the Lender (the "**Facility Letter**"), on the terms and conditions therein contained, including the Lender's right to review the Facility any time and the Lender's customary overriding right to demand repayment, as well as the right to call for cash cover on demand for prospective or contingent liability.

Pursuant to the terms of the Facility Letter, among other things, during the term of the Facility Letter, (i) Best Linking shall remain an indirect wholly-owned subsidiary of the Company; (ii) the Company shall procure Mr. Chan Yuk Pan ("**Mr. YP Chan**"), the controlling shareholder of the Company, to remain as the director of the Company and Best Linking; and (iii) Mr. YP Chan shall continue to be the single largest shareholder and hold not less than 50% of the beneficial interest of the Company and Best Linking. As at the date of the announcement, Mr. YP Chan's beneficial interest in each of the Company and Best Linking is 75%.

Please refer to the announcement of the Company dated 14 July 2022 for more details.

## **SHARE OPTION SCHEME**

Our Company has conditionally adopted a share option scheme (the “**Share Option Scheme**”), which was approved by written resolutions passed by its shareholders on 21 October 2019 and became unconditional on 15 November 2019. The Directors consider the purpose of the Share Option Scheme is to reward the participants defined under the Share Option Scheme for their past contribution to the success of the Group and to provide incentive to them to further contribute to our Group. The principal terms of the Share Option Scheme are summarized under the paragraph headed “13. Share Option Scheme” in Appendix IV to the Prospectus and are in accordance with the provisions of Chapter 23 of the GEM Listing Rules. No share option has been granted under the Share Option Scheme since its adoption.

## **DIVIDEND**

The Board recommends the payment of an interim dividend of HK2.0 cents per share to the shareholders, amounting to a total sum of HK\$8,000,000 for the Reporting Period (for the nine months ended 30 September 2021: HK\$8,000,000) whose names appear on the register of members of the Company on Friday, 25 November 2022. The proposed interim dividend will be despatched to shareholders on 12 December 2022. Details of the Group’s dividend policy are set out in the corporate governance report on page 63 of the Group’s annual report for the year ended 31 December 2021.

## **CLOSURE OF REGISTERS OF MEMBERS**

The register of members of the Company will be closed from Tuesday, 22 November 2022 to Friday, 25 November 2022 (both days inclusive), during which period no transfer of shares in the Company will be effected. All transfer documents, accompanied by the relevant share certificates, must be lodged with the Company’s Hong Kong branch share registrar, Tricor Investor Services Limited, 17/F, Far East Finance Centre, 16 Harcourt Road, Hong Kong, no later than 4:30 p.m. on Monday, 21 November 2022.

## **CODE ON CORPORATE GOVERNANCE**

The Company recognises that good corporate governance is vital to the success of the Group and to sustain the development of the Group. The Company aims at complying with, where appropriate, all code provisions (“**Code Provisions**”) of the Corporate Governance Code (the “**CG Code**”) as set out in Appendix 15 to the GEM Listing Rules. The Company’s corporate governance practices are based on the principles and the Code Provisions set out in the CG Code of the GEM Listing Rules.

Throughout the Reporting Period, the Company has complied, to the extent applicable and permissible, with all Code Provisions set out in CG Code with the exception of Code C.2.1. Code Provision C.2.1 of the CG Code stipulates that the roles of chairman and chief executive should be separate and should not be performed by the same individual. Mr. YP Chan currently holds both positions for the Reporting Period and up to the date of this announcement. As Mr. YP Chan has been responsible for the overall management of the Group, including strategic planning as well as sales and business development, the Board considered that Mr. YP Chan is the suitable candidate to continue to hold both positions. Reference is made to an announcement dated 31 March 2022 issued by the Company. The Board has established a corporate governance committee (the “**CG Committee**”) with effect from 31 March 2022 to continue the review of the corporate governance policy and the practices of the Company and to ensure the Company is up to date with the latest practices. The appointment of LY Capital as the Company’s compliance adviser has come to an end on 31 March 2022.

## **DIRECTORS’ SECURITIES TRANSACTIONS**

The Group has adopted a code regulating the securities transactions of Directors and executive officers named in this announcement, on terms no less exacting than the required standard of dealing as set out in Rules 5.48 to 5.67 of the GEM Listing Rules (the “**Model Code**”). Specific enquiry had been made to all Directors and relevant employees. They have confirmed that they have complied with the Model Code throughout the Reporting Period. The Company has also established written guidelines regulating the transactions of securities of the Company by senior management and employees who are likely to be in possession of inside information of the Company.

## **AUDIT COMMITTEE**

Our Company established an audit committee on 21 October 2019 with written terms of reference in compliance with Rule 5.28, 5.29 and 5.33 of the GEM Listing Rules and Code Provisions D.3.3 and D.3.7 of the CG Code. The audit committee comprises three independent non-executive Directors; namely Mr. Chan Wan Tsun Adrian Alan, Ms. Tam Ho Ting and Ms. Tsang Hau Lam. Mr. Chan Wan Tsun Adrian Alan, who has appropriate professional qualification and experience in accounting matters, was appointed the chairman of the audit committee.

The Company’s audit committee has reviewed the accounting policies and practices adopted by the Group and has discussed with the management regarding the auditing and financial reporting matters. The audit committee has discussed and reviewed the unaudited condensed consolidated financial statements for the Reporting Period.

## **CONTINUING DISCLOSURE OBLIGATIONS PURSUANT TO THE LISTING RULES**

Save as disclosed, the Company does not have any other disclosure obligations under Rules 17.22, 17.23 and 17.24 of the GEM Listing Rules.

By order of the Board  
**Best Linking Group Holdings Limited**  
**Chan Yuk Pan**  
*Chairman*

Hong Kong, 7 November 2022

*As at the date of this announcement, the executive Directors are Mr. Chan Yuk Pan and Mr. Chan Lung Pan; and the independent non-executive Directors are Mr. Chan Wan Tsun Adrian Alan, Ms. Tsang Hau Lam and Ms. Tam Ho Ting.*

*This announcement will remain on the “Latest Listed Company Information” page on the GEM website at [www.hkgem.com](http://www.hkgem.com) for at least 7 days from the day of its posting. This announcement will also be published on the Company’s website at [www.blg.hk](http://www.blg.hk).*